


AR11



*Annual Report 1973*

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SCOTT MISENER STEAMSHIPS LIMITED



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## OFFICERS

# AR11

Chairman of the Board and  
Chief Executive Officer .....Ralph S. Misener

Assistant Chairman of the Board...J. N. McWatters

President .....Scott A. Misener

Vice President, Finance .....J. F. Vaughan

Vice President, Operations .....G. D. Clarke

Secretary .....G. M. Carl

Treasurer .....J. F. Vaughan

Assistant Secretary.....P. G. Cathcart

Assistant Treasurer .....G. Crompton

## DIRECTORS

T. R. Anderson

Nixon Berry, Q.C.

G. M. Carl

G. D. Clarke

Hon. John J. Connolly, P.C., O.B.E., Q.C.

J. H. Luxton

J. N. McWatters, F.C.I.S.

Ralph S. Misener

Scott A. Misener

Robert S. Pierson

George C. Stewart

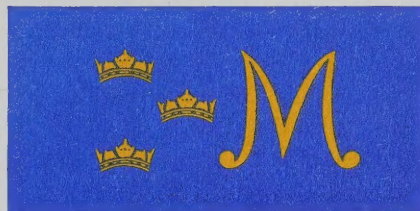
J. F. Vaughan, C.A.

## HONORARY DIRECTORS

Frank H. Brown, C.B.E.

A. E. Pequegnat

## SCOTT MISENER STEAMSHIPS LIMITED



## INTERIM REPORT

For the six months ended  
September 30, 1973

*Chairman*  
RALPH S. MISENER

*Assistant Chairman*  
J. N. McWATTERS

*President*  
SCOTT A. MISENER



**SCOTT MISENER ST**  
**CONSOLIDATED STATEMENT FOR THE**  
 (with comparative

**INCOME:**

	Six Months Ended September 30	
	<u>1973</u>	<u>1972</u>
Gross Revenues:	<u>8,345,037</u>	<u>6,304,702</u>
Operating Profit before providing for Depreciation on Vessels.....	3,256,174	2,138,395
Depreciation on Vessels.....	<u>939,094</u>	<u>948,307</u>
Operating Profit .....	2,317,080	1,189,958
Interest on Funded Debt .....	<u>435,014</u>	<u>482,865</u>
	1,882,066	707,093
Add:		
Other Income .....	<u>85,064</u>	<u>14,756</u>
Income Before Taxes .....	1,967,130	721,849
Income Taxes .....	<u>994,000</u>	<u>352,700</u>
Net Income for Period .....	<u>973,130</u>	<u>369,149</u>
Income per Common Share .....	<u>1.30</u>	.49
Income per Common Share after deducting dividend rights on first preference shares .....	1.19	.39

Note: The above figures show the results for the first six months of

# MSHIPS LIMITED

SIX MONTHS ENDED SEPTEMBER 30, 1973

(Figures for 1972)

## SOURCE AND APPLICATION OF FUNDS

	Six Months Ended September 30	
	<u>1973</u>	<u>1972</u>
Source of Funds:		
Operations — Net Income for period .....	973,130	369,149
Items not affecting working capital:		
Depreciation .....	939,094	948,437
Amortization of past service pension costs .....	25,000	25,000
Deferred Income Taxes .....	<u>956,000</u>	<u>325,000</u>
	2,893,224	1,667,586
Application of Funds:		
Additions to Vessels & Equipment .....	52,396	182,567
Current requirements on long term debt .....	<u>850,000</u>	<u>350,000</u>
	902,396	532,567
Dividends Declared .....	<u>38,880</u>	<u>—</u>
	<u>941,276</u>	<u>532,567</u>
Net Increase in Working Capital .....	<u><u>1,951,948</u></u>	<u><u>1,135,019</u></u>

nine-month vessel operating season and should not be extrapolated.

October 19, 1973

The early opening of navigation on the Great Lakes and a substantial increase in the rates for the carriage of American grain to St. Lawrence Ports has resulted in improved earnings for this six-month period over the same period of last year.

Deliveries by our vessels to the St. Lawrence Ports in the first six weeks was hampered by the lack of ocean tonnage to receive the export grain. However, we have been fortunate this year in being able to match our down-bound grain cargoes with up-bound ore, thereby increasing our earnings.

The dividends on the 5½% Preferred Shares were reinstated with the declaration and payment of the current quarterly dividend due July 15, 1973. On October 3, 1973, the Directors declared the current quarterly dividend due October 15th, together with the payment of four of the quarterly dividends in arrears. There now remain twelve quarterly dividends in arrears for a total of \$466,564.

We have a good volume of grain booked for the balance of this season and iron ore to match these cargoes, with the bulk of our grain tonnage allocated to the Canadian market. The recent rail strike, however, has reduced the scheduled supply of export grain and we are again experiencing delays in loading at Thunder Bay. Whether this will correct itself before the end of the season remains to be seen. There is every indication that we will be operating into late December and possibly in January. If these additional operating days are available, they could compensate for the delays that we are experiencing at the present time.

It would be in the best interests of the Country and the Company to extend the shipping season, particularly on the Upper Lakes and as far east as Kingston, and eventually to the Seaway, as this would substantially increase the volume of grain moved by water to the export markets. The savings available to the producer by the use of water transportation should encourage the Department of Transport and the Seaway Authority to use their best offices to extend the navigation season on the Great Lakes.

RALPH S. MISENER  
Chairman of the Board



# SCOTT MISENER STEAMSHIPS LIMITED

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## annual report 1973

### officers

Chairman of the Board and Chief Executive Officer ....	Ralph S. Misener
President .....	J. N. McWatters
Vice-President .....	Scott A. Misener
Secretary .....	Nixon Berry
Treasurer .....	J. F. Vaughan
Assistant Secretary .....	G. M. Carl
Assistant Treasurer .....	G. Crompton

### directors

T. R. Anderson  
Nixon Berry, Q.C.  
Frank H. Brown, C.B.E.  
G. M. Carl  
Hon. John J. Connolly, P.C., O.B.E., Q.C.  
John H. Luxton  
J. N. McWatters, F.C.I.S.  
Ralph S. Misener  
Scott A. Misener  
Robert S. Pierson  
George C. Stewart  
J. F. Vaughan, C.A.

### honorary director

A. E. Pequegnat

# SCOTT MISENER STEAMSHIPS LIMITED

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## SHIPS OF THE FLEET

	Grain Capacity in Bushels
S.S. GEORGE M. CARL	550,000
S.S. JOHN A. FRANCE	900,000
S.S. JOHN O. McKELLAR	710,000
S.S. J. N. McWATTERS	900,000
S.S. JOHN E. F. MISENER	675,000
M.V. RALPH MISENER	930,000
S.S. SCOTT MISENER	775,000
S.S. ROYALTON	440,000

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## AUDITOR'S REPORT

To the Shareholders of

Scott Misener Steamships Limited:

We have examined the consolidated balance sheet of Scott Misener Steamships Limited and its subsidiaries as at March 31, 1973 and the consolidated statements of income and retained earnings and source and application of funds for the year then ended. Our examination included a general review of the accounting procedures and such tests of accounting records and other supporting evidence as we considered necessary in the circumstances.

In our opinion these consolidated financial statements present fairly the financial position of the companies as at March 31, 1973 and the results of their operations and the source and application of their funds for the year then ended, in accordance with generally accepted accounting principles applied on a basis consistent with that of the preceding year.

Hamilton, Canada,  
May 16, 1973.

Clarkson, Gordon & Co.  
Chartered Accountants.



# CHAIRMAN'S REPORT TO SHAREHOLDERS

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Substantial Canadian and U.S. grain sales for delivery to the St. Lawrence, combined with an increased demand for iron ore, enabled us to operate at nearly full capacity. We also managed some diversity of our smaller units by carrying a number of salt cargoes and pulpwood cargoes.

The tonnage carried by your Fleet in the 1972 shipping season ranks third in the history of the Company. This was accomplished after severe ice conditions had delayed navigation in the Seaway by sixteen days, and, there were some casual work stoppages in both the grain and ore ports in the St. Lawrence.

We were successful in safely extending the navigation season when the S/S "Scott Misener" arrived with a storage cargo of Canadian grain at Midland on the second day of January, 1973.

While our financial position improved appreciably the established freight rates, particularly for grain, did not provide your Company with a reasonable return on the investment in its Fleet. Before providing for annual dividends of \$155,521.00 on the preference shares, the income for 1973 was \$495,842.00, a return of 3.6% on the depreciated cash value of the Fleet. Using the estimated replacement cost of the Fleet of \$62,000,000.00 (excluding subsidies), the return to the shareholders for 1973 would have been negligible. Obviously, there is no way your Company can justify adding to its Fleet another vessel the size of the M/V "Ralph Misener", at an estimated cost of \$10,000,000.00, (excluding subsidy) with the rates we now have. The rate for iron ore has decreased since 1962 by 10.5%. The grain rates have moved down since 1962 by 31%. Our daily operating costs in this period have increased by 41%. We must have increased rates if we are going to be able to accumulate capital for the Company to replace older and less economical vessels.

I can report at this time that our Fleet is in excellent physical condition. The M/V "Ralph Misener" was drydocked late in May, 1973, for her mandatory quinquennial survey for the Department of Transport and classification societies. This will complete a three year cycle for surveys on our vessels and it will be the 1975 season before another vessel is due for docking and survey. After survey each vessel returned to service certified 100 A 1 for hull and machinery for a five-year period, with the exception of the older vessels "Carl" and "Royalton" which were certified for a four-year period.

We have every reason to believe that the 1973 shipping season will see a strengthening of the requirements for lake freight. Grain rates have increased substantially for American grain with reasonable allowances designed to compensate the owners for unscheduled delays at certain port facilities. There are labour negotiations at two of our major grain loading ports but we are hopeful these may be settled without work stoppages. If the congestion in the grain ports in the lower St. Lawrence, that plagued us last year and again, to some extent, this season, can be resolved, we can expect an improvement in earnings. We are hopeful that with a continued demand for tonnage and with the co-operation of both the Department of Transport and the Seaway Authority, we can operate into January, 1974.

We have great pride in the Officers of our ships and the men who sail on them and their loyal service to your Company. On behalf of the executive officers and directors of your Company, we wish to express to them and the shoreside personnel, our sincere appreciation.

On behalf of the Board

Ralph S. Misener  
Chairman of the Board and Chief Executive Officer

John N. McWatters  
President and Chief Operating Officer

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**SCOTT MISENER S**

(Incorporated und

**CONSOLIDATED**

March

(with comparative fi

**ASSETS**

	<u>1973</u>	<u>1972</u>
<b>CURRENT:</b>		
Cash and short term deposits .....	\$ 1,598,676	\$ 795,006
Marketable investments at cost and accrued interest (which approximates market value) .....	81,560	79,833
Accounts receivable .....	251,765	83,418
Fuel, supplies and other prepaid expenses .....	<u>177,377</u>	<u>168,905</u>
Total current assets .....	2,109,378	1,127,162
<b>FIXED - at cost (note 1):</b>		
Vessels .....	39,706,828	39,521,460
Less accumulated depreciation .....	<u>18,396,243</u>	<u>17,032,914</u>
	21,310,585	22,488,546
Land and other fixed assets .....	196,743	173,955
Less accumulated depreciation .....	<u>115,748</u>	<u>102,898</u>
	80,995	71,057
Total fixed assets .....	21,391,580	22,559,603
<b>DEFERRED PENSION COSTS less</b>		
amounts written off (note 2) .....	79,167	129,167

On behalf of the Board:

Ralph S. Misener, Director

J. N. McWatters, Director

<u>\$23,580,125</u>	<u>\$23,815,932</u>
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See accompanying notes to

# TEAMSHIPS LIMITED

(In accordance with the laws of Canada)

## BALANCE SHEET

As at March 31, 1973

(In accordance with the laws of Canada)

### LIABILITIES

	1973	1972
<b>CURRENT:</b>		
Accounts payable and accrued charges	\$ 454,781	\$ 393,117
Taxes payable .....	16,687	
Current requirements on long term debt .....	800,000	1,300,000
Total current liabilities .....	1,271,468	1,693,117
LONG TERM DEBT (note 3) .....	8,650,000	9,450,000
DEFERRED INCOME TAXES .....	8,058,000	7,568,000
<b>SHAREHOLDERS' EQUITY:</b>		
Capital stock (note 4) —		
5½% cumulative redeemable first preferred shares of the par value of \$20 each:		
151,896 shares authorized of which 141,383 are outstanding ..	2,827,660	2,827,660
Common shares of no par value: 1,500,000 shares authorized of which 750,000 shares are issued	30,000	30,000
	2,857,660	2,857,660
Retained earnings (note 5) .....	2,742,997	2,247,155
	5,600,657	5,104,815
	<u>\$23,580,125</u>	<u>\$23,815,932</u>

Consolidated financial statements.



# SCOTT MISENER STEAMSHIPS LIMITED

## CONSOLIDATED STATEMENT OF INCOME AND RETAINED EARNINGS

FOR THE YEAR ENDED MARCH 31, 1973  
(with comparative figures for 1972)

### INCOME

	1973	1972
Gross revenues .....	<u>\$9,962,349</u>	<u>\$8,353,647</u>
Operating profit after deducting research and development costs of \$117,000 in 1973 (\$135,000 in 1972) but before providing for depreciation .....	\$3,004,369	\$2,114,416
Deduct depreciation .....	1,378,318	1,362,035
Operating profit .....	1,626,051	752,381
Interest on long term debt .....	691,733	787,753
	<u>934,318</u>	<u>(35,372)</u>
Other income:		
Income from investments .....	66,541	42,190
Gain (loss) on disposal of fixed assets .....	156	(1,101)
Gain on sale of investments .....	727	
Sundry .....		1,050
	<u>67,424</u>	<u>42,139</u>
Income before taxes (and depreciation adjustment in 1972) .....	1,001,742	6,767
Income taxes .....	<u>505,900</u>	<u>1,000</u>
Income before depreciation adjustment in 1972 .....	495,842	5,767
Restatement of depreciation accumu- lated in prior years less income taxes applicable thereto, \$2,710,000 (note 1) .....	784 <u>\$ 495,842</u>	2,645,351
Net income for year .....	<u>\$ 495,842</u>	<u>\$2,651,118</u>
Income (loss) per common share after deducting dividend rights on first preference shares (1972 - before de- preciation adjustment) .....	288 <u>\$ .45</u>	25 <u>\$(.20)</u>

### RETAINED EARNINGS

Retained earnings (deficit) at beginning of year .....	\$2,247,155	\$ (403,963)
Net income for year .....	495,842	2,651,118
Retained earnings at end of year .....	<u>\$2,742,997</u>	<u>\$2,247,155</u>

See accompanying notes to consolidated financial statements.

# SCOTT MISENER STEAMSHIPS LIMITED

## CONSOLIDATED STATEMENT OF SOURCE AND APPLICATION OF FUNDS

FOR THE YEAR ENDED MARCH 31, 1973  
(with comparative figures for 1972)

	1973	1972
<b>SOURCE OF FUNDS:</b>		
Operations —		
Net income for year (before depreciation adjustment in 1972)	\$ 495,842	\$ 5,767
Items not affecting working capital:		
Depreciation .....	1,378,318	1,362,035
Amortization of past service pension costs .....	50,000	50,000
Loss (gain) on disposal of fixed assets .....	(156)	1,101
Deferred income taxes .....	490,000	(17,000)
Funds from operations .....	2,414,004	1,401,903
Proceeds from disposal of fixed assets .....	2,211	6,458
	<u>2,416,215</u>	<u>1,408,361</u>
<b>APPLICATION OF FUNDS:</b>		
Additions to vessels and equipment ....	212,350	116,493
Current requirements on long term debt .....	800,000	1,300,000
	<u>1,012,350</u>	<u>1,416,493</u>
<b>INCREASE (REDUCTION) IN WORKING CAPITAL .....</b>	<b>1,403,865</b>	<b>(8,132)</b>
<b>WORKING CAPITAL DEFICIENCY AT BEGINNING OF YEAR .....</b>	<b>(565,955)</b>	<b>(557,823)</b>
<b>WORKING CAPITAL (DEFICIENCY) AT END OF YEAR .....</b>	<b>\$ 837,910</b>	<b>\$ (565,955)</b>

See accompanying notes to consolidated financial statements.



# SCOTT MISENER STEAMSHIPS LIMITED

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

### MARCH 31, 1973

(1) Fixed assets —

The company provides for depreciation of vessels built for it at an annual rate of 3⅓% of cost. Vessels which were in service prior to acquisition by the company and other fixed assets are depreciated at rates sufficient to amortize their cost over their estimated useful lives. Prior to 1972, the company followed a policy of depreciating vessels built for it at rates sufficient to amortize their cost over periods of 20 to 25 years. During 1972 a review of the remaining useful life of these vessels indicated that the company could expect service lives in excess of 30 years and accordingly the company revised its annual rate of depreciation to 3⅓% of cost and restated the depreciation accumulated to March 31, 1971. The change in policy resulted in a reduction of accumulated depreciation at the beginning of 1972 of \$5,355,351 which, after deduction of deferred income taxes applicable thereto, \$2,710,000, was reflected in the statement of income for 1972.

(2) Pension plan —

Effective November 1, 1964 the company instituted a pension plan for salaried personnel and an amount of \$500,000 was paid for past service pensions, which is being amortized over a ten-year period commencing November 1, 1964. The most recent actuarial revaluation, as of November 1, 1970, indicated that there was no unfunded liability for past services.

(3) Long term debt —

This consists of:

	<u>1973</u>	<u>1972</u>
First mortgage bonds —		
Authorized to be outstanding at any one time — \$12,000,000		
Issued less redeemed —		
Sinking fund 6.8% bonds series "D" due November 30, 1986 .....	\$ 8,400,000	\$ 9,000,000
Bank loan 7.5% due June 1, 1974 (secured) .....	1,050,000	1,750,000
	<u>9,450,000</u>	<u>10,750,000</u>
Less current requirements on long term debt .....	800,000	1,300,000
	<u>\$ 8,650,000</u>	<u>\$ 9,450,000</u>

Sinking fund and loan requirements during the next five fiscal years are as follows:

1974	— \$ 800,000
1975	— 1,450,000
1976 to 1978	— 600,000 each year

(4) Voting rights —

As the company is in arrears to the extent of more than eight quarterly dividends on the preferred shares, the preferred shareholders are entitled:

- (a) to receive notice and attend all shareholders' meetings and have one vote per share, and
- (b) voting separately and as a class, to elect one member of the Board of Directors.

These rights continue so long as there are dividends in arrears on the preferred shares.



(5) Retained earnings —

- (a) Retained earnings in the amount of \$210,260 are designated as capital surplus in accordance with Section 62 of the Canada Corporations Act as a result of the redemption of 10,513 preferred shares in prior years.
- (b) The trust deeds securing the first mortgage bonds contain certain restrictions on distributions to shareholders, which restrictions have become effective and accordingly payment of dividends without consent of the holders of the first mortgage bonds would create a default under the trust deeds.
- (c) No provision has been made in the accounts as at March 31, 1973 for arrears of cumulative dividends on the 5½ % redeemable first preferred shares, \$622,085.

(6) Statutory information —

As defined by the Canada Corporations Act, the company has twelve directors and four officers (all of whom are directors). Expenses for 1973 include remuneration to the above as follows:

(i) fees of directors	\$ 25,600
(ii) remuneration of officers	<u>142,192</u>
	<u><u>\$167,792</u></u>

